



## **NOTE: PUBLISHED AGENDA IS SUBJECT TO CHANGE.**

*Public comments are reserved for regular meetings of the Board of Trustees, which take place on the second Tuesday of each month (except July).  
As this is a Board Special Session, there will not be a public comment opportunity.*

The business of the Harford Community College Board of Trustees, as empowered by Maryland law, is to oversee all personnel, programs, and facilities. The Board employs its president to implement and to interpret its policies. The Board directs the president to establish guidelines, procedures, and practices that flow from and support the policies of the Board of Trustees as contained in the Board Manual for By-laws and Policies. The Board meets the second Tuesday each month (except July) to consider or transact public business.

## **Board of Trustees Work Session**

January 8, 2021

9:00 a.m.

This meeting will be hosted online due to COVID-19

### **PRELIMINARY AGENDA**

- I. Call to Order
- II. Roll Call
- III. Welcome (T. Felder)
- IV. Finance Update
  - A. FY2021 Budget Update (T. Jackson)
  - B. Draft Fund Balance Policy and Designations (T. Jackson & K. Jackson)
  - C. FY2022 Preliminary Operating Budget (T. Jackson & K. Jackson)
  - D. FY2022 - FY2026 Capital Improvement Program (T. Jackson)
- V. Board Governance Review (R. Gross)
- VI. Adjournment



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